

BUSINESS PLAN / WORK PLAN (2024 - 2027)

Name of Regional Centre: Basel Convention Regional Centre for South America Region
in Argentina (BCRC Argentina)

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This business/work plan covers the period from 01/01/2024 to 31/12/2027

Executive Summary

Most important part of your Business Plan. Clear, concise and compelling condensation of your future work.

The proposed Business Plan of BCRC Argentina is targeted on strengthening the capacity building role of the BCRC in the region -with a view mainly to improving Basel Convention implementation -and is aimed at facilitating synergies with the Minamata, Rotterdam and Stockholm Conventions, the Strategic Approach to International Chemicals Management (SAICM), the Globally Harmonized System of Classification and Labelling of Chemicals (GHS), among others international initiatives and programs related to the life cycle of chemicals and wastes.

Also, contributing to the development and future implementation of the new legally binding international instrument on pollution by plastics, the relationship of chemicals and waste with other agendas such as those of the triple environmental crisis (climate change, loss of biodiversity and pollution), the Globally Harmonized System of Classification and Labelling of Chemicals (GHS) added to desertification, land degradation and droughts, the UNEP document related to the Global Environmental Outlook known as GEO in its seventh version and substantially the Science-Policy Panel (SPP) to contribute further to the sound management of chemicals and waste and to prevent pollution.

The BCRC Argentina through the almost 20 years of existence has specialized in the following chemicals and wastes agendas: illegal traffic, environmentally sound management (ESM) of PCBs (focused on the electrical and mining sector), E-waste, regulation enforcement particularly criminal legislation on chemical and waste management, environmental sound management of mercury, lead-acid batteries and household wastes, environmental insurance and financial guarantees, laboratories capacity.

In recent years, it has intensified its work with a vision of the triple environmental crisis, resource efficiency and energy transition, implementing polycentric governance in its activities, including a wide range of sectors and multi-scale approaches, in a participatory, intercultural and inclusive manner, providing special attention to gender young issues, among others in which the Centre has extensive international, regional and national experience, being a reference institution in technology and capacity development in the region of South America, Latin America and the Caribbean.

1. Introduction and Background

(What problem(s)/challenges relating to the implementation of the Convention(s) will be addressed under this plan? *Examples are given in the explanatory note located at the end of this template.*)

Considering the problems, challenges and needs identified by countries that the BCRC serves to the implementation of the Basel Convention and related others international agreements and

programs, webinars, workshops, programs, projects and capacity building in the management and sustainable life cycle of chemicals and wastes will be delivered, based on the technical guidelines of Basel, Minamata, Stockholm and Rotterdam Conventions, with emphasis in Transboundary Movements (TBM), traceability (electronic passport) and ESM of PCBs, mercury, plastics, lead-acid batteries and household wastes, E-wastes, national reports, waste contained with Permanent Organic Pollutants (POPs), bonds, insurance and guarantees and regulation enforcement, GEO, GHS; all framed in the Sustainable Development Goal (SDG) 12 “Responsible Consumption and Production” and 17 “Partnerships for the Goals”¹, in addition to the visions, objectives, goals and indicators of the agendas associated with the triple environmental crisis (climate change, biodiversity, pollution), drought, desertification and land degradation, resource efficiency and energy transition, implementing a polycentric governance in administrative, financial, technical, scientific and legal aspects to short, medium term, 2030, and long term 2050, and resolutions from the United Nations Environmental Agenda (UNEA), involving , according to the case, gender, knowledge of indigenous peoples and local communities (IPLCs).

Having as main strategies the Hierarchy of Management of Wastes and the ESM Basel Convention guidelines, technical assistance will be supplied to the countries in the South American region to help them formulate environmental chemical and wastes regulations, plans, programs and projects to prevent, minimize, reuse, recovery, recycle, treatment and final disposal of PCBs, E-waste, mercury, plastics, household and lead-acid batteries wastes, among other categories of wastes along with the new interconnected environmental agendas associated with the triple environmental crisis, resource efficiency, energy transition and traceability.

Relevant initiatives will be undertaken and implemented in the countries that the BCRC Argentina serves, in the context of their PCBs, POPs, E-wastes, lead-acid batteries, mercury, plastic and household wastes inventories and national management or implementations plans.

2. Goals and Objectives:

Goal/s

(What solutions you are offering to address the problems/challenges described above?
Examples are given in the explanatory note located at the end of this template.)

- Contribute to the prevention, regulation enforcement and penalty of illegal traffic of wastes in general but particularly of lead-acid batteries, mercury, household wastes, E-wastes and plastics.
- Improve the acknowledgment, implementation and use of the Technical Guidelines of the Basel, Minamata, Stockholm and Rotterdam Conventions to help countries to develop their inventories and national management or implementations plans, considering the triple environmental crisis, resource efficiency, energy transition and traceability (electronic passport).
- Improve the implementation of Manuals and Fact Sheets of ESM in the context of the different Small Intersessional Working Groups (SIGW) and Expert Working Groups

¹ Mostly ODS 3 “Ensure healthy lives and promote well-being for all at all ages”, ODS 6 “Ensure availability and sustainable management of water and sanitation for all”, ODS 9 “Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation”, ODS 11 “Make cities and human settlements inclusive, safe, resilient and sustainable”, substantially ODS 12 “Ensures sustainable consumption and production patterns”, ODS 15 “Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss” and ODS 17 “Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development”.

(EWG) of the Basel, Stockholm, Rotterdam, Minamata Conventions, among other relevant international environmental conventions, programmes, initiatives including SAICM, GEO, GHS, SSP.

- Strengthen the Network of chemical and wastes laboratories of the South American Region for inter-laboratory collaboration and improving their capacity building.
- Disseminate Best Practices and Available Technologies for the ESM of PCBs, wastes of mercury, E-waste, lead-acid batteries wastes, plastics wastes, household wastes among other relevant categories of chemicals and wastes, considering the 12 and 17 SDGs, strategies, visions, objectives, targets and indicators of the short, medium and long term agendas of the conventions and UNEA resolutions, involving, according to the case, to the knowledge of IPLCs.
- Exchange of experiences as well as evaluate the possibility of technology transfer.
- Contribute with the enforcement environmental general regulation of chemicals and wastes in the region, the triple environmental crisis, resource efficiency, energy transition and traceability.

Objectives

(What specific components constitute the solution? Such components should be Specific, Measurable, Achievable, Realistic and Time-bound. *Examples are given in the explanatory note located at the end of this template.*)

- To help countries to develop policies, strategies, plans, projects and programs for the ESM of chemicals and wastes in South America countries in (10) ten year, considering the triple environmental crisis, resource efficiency, energy transition and traceability (electronic passport).
- To strengthen the capacity building in the ESM of chemicals and wastes facilitating synergies with Minamata, Rotterdam and Stockholm Conventions, the new plastic agenda, SAICM, SPP, SDG 3, 6, 9, 11, 12, 15 and 17, along with other regional and international programs and initiatives in South America Countries, mainly the Intergovernmental Network of Chemicals and Waste for Latin America and the Caribbean², strategies, visions, objectives, targets of other conventions and UNEA resolutions in (7) seven years.
- Continue to be a reference of ESM of certain wastes categories like PCBs, E-waste, mercury, plastics, lead-acid batteries and household waste in South America countries in in (3) three years.
- To promote Best Practices, guidelines and documents of illegal traffic in South America countries in (3) three years.
- To develop and implement Webinars jointly with the Basel Convention Secretariat in different topics of the international agenda of the chemicals and wastes management, considering the triple environmental crisis, resource efficiency, energy transition and traceability, in (3) three years.

² The Intergovernmental Network of Chemicals and Waste for Latin America and the Caribbean, Red Intergubernamental de Químicos y Desechos para América Latina) It was established within the framework of the XX Meeting of the Forum of Ministers of the Environment of Latin America and the Caribbean (March 2016), through Decision No. 8.

- Assist countries in the exchange of information and installed capacities related to the implementation of international environmental agendas of chemicals and waste such as the triple environmental crisis (climate change, loss of biodiversity and pollution), in addition to desertification, drought and land degradation, resource efficiency, energy transition and traceability GEO, GHS, SPP, the use of genetic resources in the industry, involving, according to the case, to the knowledge of IPLCs.

3: Constraints and Resources:

(What constraints or restrictions or hindrances have been foreseen that must be overcome with what resources in order to reach the objectives?)

Constraints:

(Examples are given in the explanatory note located at the end of this template)

- BCRC is able to assist countries in their technical, budgetary, legal, and administrative areas, as well as businesses and companies in the necessary infrastructure for the ESM and life cycle of chemicals and waste, including resource efficiency, energy transition and traceability.
- BCRC operations are sometimes hampered by the lack of available and accessible funding in the region. The lack of financing foreseen in international environmental funds for an effective transfer of technology hinders the formulation of projects that make a substantial difference in terms of pollution prevention, also being affected by the fragility of international or national financial mechanisms, and an increasing legal complexity for the mobility of goods and services between different developed and developing countries. In order for the Centre's activities to be effective, a sustainable financial mechanism is being put in place, so that assistance is delivered to BCRC-assisted countries as planned.
- It has become evident that managerial skills need to be strengthened and encouraged in the region, and that, following the trend of recent years, the results of BCRC efforts must continue to be disseminated.
- Notwithstanding the foregoing, the National Basel Convention Competent Authority of Argentina and the National Institute of Industrial Technology (INTI), where the Centre is hosted, are financing the Centre since 2008 with cash transfers, national treasury contribution income in the event of currency variations or devaluation and in-kind contributions of goods and services, both human and material, for activities to be done in the country and the region. Through INTI, the BCRC Argentina gives technical, administrative, budgetary, legal and laboratory capacity building assistance in metrology and ESM in a wide range of chemical and wastes categories. In addition, the Centre does not charge for the implementation of projects and in the case of exchange differences in transfers or currency devaluation, it is responsible for them.

Resources:

(Examples are given in the explanatory note located at the end of this template)

- The BCRC Argentina administrative, technical, budgetary and legal capabilities are sufficient for training national and regional laboratories on POPs, plastic, lead-acid batteries, tires, household wastes, mercury and a wide range of other chemicals and wastes analysis.
- The decision to set up the BCRC Argentina at INTI underscores its independence and

autonomy guaranteed by its internal regulations. The BCRC's legal and financial status is in accordance to provisions set forth by the Basel Convention.

- Through INTI, the National Government ensures that the BCRC Argentina has sufficient autonomy and independence, particularly regarding its thematic and financial components (human, technical, legal, administrative and budgetary aspects); as well, it is a way of ensuring the Centre continuity and sustainability regardless of changes in national administrations.
- Hosting the Centre by (INTI), an expert institution recognized nationally and regionally in the Research Centre Systems, has advantages due to its relationship with industries and the private sector in general, IPLCs and NGOs and the excellent quality of its infrastructure equipment and human resources.

4: Activities and Strategies

(List the individual project activities including beneficiaries, budget, funding sources, partners and time frame. *Examples are given in the explanatory note located at the end of this template*)

Activities:

Name of the Project/activity	Convention				Beneficiary Party (ies)	Estimated budget (US\$)	Funding source(s)	Time frame (Year)
	BC	SC	RC	MC and others 2				
Strengthening of national initiatives and improvement of regional cooperation for the environmentally sound management of persistent organic pollutants (POPs) in waste electrical and electronic equipment (E-wastes) in Latin American countries	X	X		X	Argentina	610.000	GEF UNIDO BCRC Argentina	2024-2025
Strengthening of administrative, technical, budgetary and legal capacities for the implementation of the EMS in the Latin American region	X	X	X	X	Bolivia (Plurinational State of), Guatemala, Paraguay	500.000	UNEP Special Programme, UNITAR and BCRC Argentina	2024 - 2026
Strengthening of administrative, technical, budgetary and legal capacities for the implementation of the EMS in the Latin American region	X	X	X	X	Dominican Republic, Honduras and Panama	500.000	UNEP Special Programme, UNITAR and BCRC Argentina	2024 - 2026
Strengthening national industrial initiatives to enhance regional competitiveness through the development of economically sustainable business models in Latin American countries, based on the multisectoral and multi-stakeholder SAICM platform that promotes the sound management of chemicals and hazardous waste throughout	X	X	X	X	Argentina mainly and South American countries	300.000	BCRC Argentina and other regional and international stakeholders	Starting 2025/2027 to be defined

their life cycle, with the aim of minimizing significant adverse effects on human health and the environment.								
Meetings and workshops, in coordination with the countries of the region, implementing the vision, objectives, targets and indicators of the Kunming-Montreal Post 2020 Global Biodiversity Framework (GBF) of the CBD, to end pollution and nature loss, combat climate change, and promote inclusive, locally-led conservation with IPLCs	X	X	X	X	South American Countries	100.000	BCRC Argentina and CBD	2024 - 2026
Host a webinars to disseminate existing initiatives on integrated chemicals management policies, regulations, financing and cost recovery, and coordination mechanisms among the Network focal points of the Conventions, Programmes and Competent Authorities	X	X	X	X	Latin American and Caribbean countries	50.000	BCRC Argentina	2025-2027
Improve the EMS of plastic waste and prevent and minimize the generation of plastic waste through the certification of plastic recycling industries in the region; participation in the Plastic Waste Partnership sharing lessons learned and results of Pilot Projects	X	X		X	South American countries	50.000	BCRC Argentina	2025-2027
Develop a training activity with the authorities responsible for the control of mercury trade (including customs), to enhance capacity and international cooperation, based on the national and regional assessments on legal and illegal trade of mercury (3 meetings)	X			X	South American countries	50.000	INTI, BCRC Argentina and others international stakeholders	2024-2027; one meeting per year
To compile and facilitate the information exchange about experiences on the sound management of lead-acid batteries and traceability (electronic passport)	X			X	South American countries	50.000	BCRC Argentina	2024-2026

To promote public-private regional partnerships to develop and implement Extended Producer Responsibility (EPR) schemes or systems on wastes, particularly in plastic wastes, E-wastes and lead-acid batteries, traceability and electronic passport	X	X	X	X	South American countries	50.000	BCRC Argentina	2024-2027
Development of programs and workshops with the aim of implementing ITU recommendations for the sustainable management of electrical and electronic waste in countries of the region	X	X	X	X	South American countries	50.000	BCRC Argentina, UNPE and ITU	2024 - 2027
Workshops, meetings, and other activities aimed at assisting countries in the implementation of international environmental agendas relating the chemicals and waste agenda, with the triple environmental crisis (climate change, loss of biodiversity, and pollution), the use in industry of genetic resources, taking into account the state of indigenous lands and territories and local communities, addressing these issues from a gender perspective, and emphasizing youth participation	X	X	X	X and CBD*	South American countries	30.000	BCRC Argentina, CBD and the new GEF Biodiversity Fund	2024 - 2027
Providing assistance to countries and their reference laboratories in sample collection, monitoring, detection, and reporting on the quality of natural resources, especially regarding chemicals and waste, particularly in soil, air, and water. Maintaining a specific focus on air pollution as a key factor in the spread of antibiotic resistance through the study of Particulate Matter 2.5 (PM2.5), in coordination with the Global Alliance on Health and Pollution (GAHP)	X	X	X	X	Countries in the region	30.000	BCRC Argentina, Pure Earth, GAHP, World Health Organization (WHO)	2024 - 2027
Conduct webinars and workshops with the purpose of educating competent authorities of countries and the private sector on carrying out the energy transition and implementing a healthy and efficient low-carbon transportation model, based on	X			X	South American countries	30.000	BCRC Argentina and UNEP	2024 - 2026

the Electric Mobility Program								
Participation in the development of technical guidelines and projects to assist countries in the region in the UNEP Global Mercury Partnership.	X			X	South American countries	30.000	BCRC Argentina and UNEP	2024 - 2026
Webinar series on a Scientific-Normative Panel on Chemicals, Waste, and Pollution Prevention	X	X	X	X	Latin American and Caribbean countries	20.000	BCRC Argentina and UNEP	2024 - 2027
Webinars and workshops aimed at disseminating Best Practices and Available Technologies for the treatment of chemicals and waste, pilot projects regarding technology transfer for the prevention, substitution and minimization of wastes taking into account the Sustainable Development Goals (SDGs) 3, 6, 9, 11, 12, 15 and 17, strategies, visions, objectives, targets, and indicators of short, medium, and long-term agendas of the conventions, the triple planetary crisis and UNEA resolutions, involving, as appropriate, the knowledge of IPLCs	X	X	X	X	South American countries	20.000	BCRC Argentina and UNEP	2024 - 2026
Develop programs and conduct webinars and workshops with the aim of achieving the conservation of all resources through responsible production, consumption, reuse, and recovery of all products, traceability (electronic passport), packaging, and materials, without incineration or disposal into soil, water, or air that could pose a threat to the environment or human health, following the 'Zero Waste' concept. Additionally, promote the Global Waste Initiative 50 BY 2050 and the Global Methane Hub for methane gas reduction	X	X	X	X	Countries in the region	20.000	BCRC Argentina and UNEP	2024 - 2027

Implementation of projects, activities and workshops in the Science-Policy Panel (SPP) framework to continue contributing to the rational management of chemicals and waste and to prevent pollution	X	X	X	X	Countries in the Region	20.000	BCRC Argentina and UNEP	2024 - 2027
Regional training for prosecutors and customs authorities on the illicit traffic of waste and chemical products, the implementation of SAICM and application of the Green Customs programs, articulating activities with the World Customs Organization (WCO) – Green Custom Initiative	X	X	X	X	South American countries (10 ³)	15.000	BCRC Argentina and Panamá Competent authorities of the countries	2024-2027
Strengthening national and regional legislation for crimes against the environment in countries and strategies, plans, programmes regarding the prevention and sanctions of illegal traffic	X	X	X	X	South American Countries	15.000	BCRC Argentina , WCO, UNEP	2024-2027
Participation in webinars, workshops, and the development of technical guidelines in the G7 countries on lead-acid batteries: ESM, traceability and electronic passport	X			X	Countries in the region	15.000	BCRC Argentina, UNPE and G7	2024 - 2025
Participation in the Working Group of the GEO7, addressing the environmental degradation and the triple planetary crisis of climate change, biodiversity loss and pollution.	X	X	X		Member States	15.000	BCRC Argentina and UNEP	2024 - 2025
Conducting webinars and workshops to promote best environmental practices and available technologies for the environmentally sound disposal of POPs; training for the private sector, public agencies and national and regional laboratories departments) in the detection and monitoring of POPs	X	X	X	X	South American Countries	15.000	BCRC Argentina, GEF UNEP	2024 - 2027

³ Argentina, Brazil, Bolivia, Colombia, Chile, Ecuador, Paraguay, Peru, Venezuela and Uruguay; countries that BCRC Argentina serves.

² Others: SAICM, GEO, GHS, SSP, CBD and new plastic Conventions.

*CBD: Convention On Biological Diversity

Convene webinars on GHS and to share implementation and experiences in the region, including experiences on enforcement mechanisms	X	X	X	X	South American countries	10.000	BCRC Argentina Exploring possible activities with UNITAR	2024-2026
Undertake regional education and awareness raising, including presentation at high level events, on the benefits of developing integrated legal frameworks and strengthening the institutional framework for the sound management of chemicals and waste, as well as the mainstreaming into the development agenda and budgeting processes	X	X	X	X	Argentina	10.000	INTI, BCRC Argentina and others national stakeholders	2024-2027
Develop and implement a public education and awareness campaign on the health and environmental impacts of lead and mercury	X			X	South American countries	10.000	BCRC Argentina and others national and regional stakeholders	2024-2026
To hold a webinar/workshop/conference about progress made in the region to develop regulations for the elimination of lead in paints (one event)	X			X	Latin-American Countries	10.000 to 30.000	BCRC Argentina and UNEP	2025

Strategies:

Strategies	What will be done	By when (timeline)
Endorsement, involvement, need identification of the beneficiaries (list applicable activities/projects or entire plan)	<p>Following the guidance of Steering Committee and the results of its meetings</p> <p>Webinars and teleconferences</p> <p>Take advantage of regional meetings or back-to-back meetings</p> <p>Actively participate in the development of the new Strategic Framework for the implementation of the Basel Convention that should be negotiated in COP17</p>	<p>Early 2024</p> <p>Regional (2024 and 2025) and COP meetings (2025 and 2027)</p> <p>2024-2025</p>
Identification of potential donors/funds/agencies	<p>What will be done to identify the potential funding sources?</p> <p>Meetings with the embassies in Argentina explore horizontal cooperation through Memorandums of Understanding (MofU) of collaboration with the countries of the region and others regional centres like Brazil, Panama and Uruguay, and others regions</p> <p>Development, signing and execution of programs and projects with multilateral implementation agencies (UNEP, UNIDO, UNITAR, UNDP, ITU, CBD, among others)</p>	<p>This activity started in 2019 and will continue in 2027</p>
	<p>Develop activities with national authorities and local environmental competent authorities.</p> <p>The first was an MofU signed in 2019 with the environmental authority of the main jurisdiction with industrial and service activities in Argentina, the Provincial Agency for Sustainable Development-OPDS, BCRC Argentina will be the institution that will implement the Framework Agreement for Collaboration and Technical Assistance between OPDS and INTI</p>	<p>This activity started in 2019 and will continue until 2027</p>
	<p>Strengthen the alliance with the Secretariat of the BSR Conventions to develop and execute programs, projects, strategic documents and guidelines in the frame of waste categories and agendas that the BCRC Argentina is leading like:</p> <ul style="list-style-type: none"> -Finalized the Guidance on the ESM of Household waste that is being developed in the frame of the Household Waste Partnership (Book/Writers' Sprint) -Continue with the assistance and collaboration for the dissemination of the ESM EWG guidelines and technical documents -Continue with the assistance and collaboration for the development of guidelines and technical documents, particularly ESM topics, and their dissemination, within the framework of PACE -Expand training and exchange of experiences, along with ENFORCE, in the prevention and punishment of illicit traffic of chemicals and wastes by assisting countries and their competent authorities in the 	<p>2024-2027</p>

	development of legislation on the subject -Actively participate in the Plastic Waste Partnership working groups	
	With the experience of the BCRC Argentina and the activities already carried out at the national level, explore possible alliances to develop joint activities with other Regional Centres of the Latin-American countries, Secretariats of the Basel Convention and other multilateral organizations, UNEP, UNITAR, ITU, UNIDO CBD especially, for the development and implementation of programs, projects, webinars, courses, workshops, webinars related to prevention, use, reuse, recovery, recycling, treatment and disposal of chemicals and wastes	2024-2027
	Considering the 12 and 17 SDG, strengthening national industrial initiatives to improve regional competitiveness through the development of economically sustainable business models in Latin-American countries (cradle-to-cradle / circular economy approaches, EPR approaches, traceability, digital/electronic passport)	2024-2027
	Continue assisting the countries of the Latin-American Region in the development, approval and execution of the guide for the application of article 6, paragraph 11, of the BC on financial guarantees together with the BC Implementation and Compliance Committee (ICC)	Started 2019 and will continue until 2027
Preparation of grant proposals	(List the area in which project proposals will be prepared and submitted) Developing and signed MofU with UNIDO, UNEP, ITU, CBD, Regional Centres of BC and SC: Brazil, Panama and Uruguay for the implementing of ENFORCE, PACE, Partnerships of Household Wastes and Plastics, E-wastes, Lead-acid batteries and mercury agendas, along with ESM projects and experiences	Since 2024 to 2027 Results will be presented to BCS in due time
Any other activities...	-Develop and hold a webinar/workshop/conference for South American countries about progress made in the region to develop regulations for the elimination of lead in paints; compile and facilitate the information exchange about experiences on ESM of lead-acid batteries	Starting 2024
	Develop and implement a public education and awareness campaign in Argentina on the health and environmental impacts of lead and mercury	Starting 2024
	To promote Public-Private Partnerships (PPP) in Latin-American countries to implement EPR schemes or systems on wastes, particularly in plastic wastes, E-wastes and lead-acid batteries, traceability and digital/electronic passport. Lead by countries with experience	Starting 2024
	Implement in Argentina a “Technician of Re-functional Managers Program”, officially recognized, to promote the training of workers in the proper	Starting 2024

	management of E-wastes (all employees linked to EEE, E-wastes and Urban Solid Wastes-USW)	
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5. Evaluation Plan

Describe in brief your evaluation plan, how frequently you intend to evaluate and update it.
(Examples are given in the explanatory note located at the end of this template)

The Centre proposes a GRID Evaluation (a Table of Contents for Evaluation Plan) every 6 months starting with this Business Plan in July 2024 to evaluate period January-June 2024, including the following contents:

- Human resources.
- Financial resources.
- Grants proposal signed.
- Documents, guidelines or agendas where BCRC participate, execute or implement.
- Activities implemented.



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